

# CAPE TOWN PASTORS' FRATERNAL THE BODY OF CHRIST

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## STRATEGIC PLAN 2027 - 2031

*United as the Body of Christ, Equipped for the Great Commission,  
Serving Church and Community*

Biblical Foundation: Matthew 28:18-20

Presentation & Publication Edition

## 00 DOCUMENT PURPOSE

A five-year strategic framework grounded in the June 2025 Constitution, the CTPF Code of Conduct and the existing Membership Application framework.

This publication translates the Fraternal's constitutional vision, mission and objectives into an integrated implementation framework for 2027-2031. It preserves the governance architecture established by the Constitution and treats the Code of Conduct as a cross-cutting ethical standard for all programmes, leaders and members.

**Source note:** *The strategic plan is based on the Cape Town Pastors' Fraternal Constitution (June 2025), the Cape Town Pastors' Fraternal Code of Conduct, and the Draft Membership Application Form supplied by the Fraternal.*

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## 01 EXECUTIVE SUMMARY

The Cape Town Pastors' Fraternal - The Body of Christ is envisioned as a Christ-centred, interdenominational fellowship bringing together pastors, Apostles, Evangelists, Prophets, Church Teachers, ministry leaders and Christian churches across Cape Town and beyond. It exists to promote unity within the Body of Christ, strengthen relationships among Ministers of the Gospel, build the capacity of Christian leaders, encourage cooperation in evangelism and discipleship, and provide a platform for coordinated humanitarian and community service.

The Fraternal is a voluntary membership organisation established by and for Ministers of the Gospel and their churches. Participating churches and ministries remain autonomous while cooperating through the Fraternal in areas of common Christian purpose. The Constitution establishes governance through the membership, Trustees, Executive Committee, Commissions, Zones and, where operational, a professional Secretariat.

The 2027-2031 Strategic Plan translates the Fraternal's constitutional vision, mission and objectives into a coordinated five-year programme of action. The Constitution identifies four core organisational objectives:

- to unite Ministers of the Gospel across the Body of Christ;
- to promote capacity building among members;
- to create a platform through which churches can work together in spreading the Gospel and discipling the Body of Christ; and
- to provide a platform for humanitarian assistance to the community.

The Strategic Plan therefore focuses on twelve interconnected strategic pillars:

1. Unity, fellowship and spiritual renewal.
2. Evangelism, missions and discipleship.
3. Capacity building and leadership development.
4. Ministerial ethics and accountability.
5. Pastoral welfare and family wellbeing.
6. Church strengthening and mobilisation.
7. Humanitarian assistance and community transformation.
8. Zonal development and membership expansion.
9. Men, women, youth and children programmes.
10. Partnerships and public engagement.
11. Governance and institutional development.
12. Financial sustainability and resource mobilisation.

By 2031, the Fraternal seeks to become a strong, accountable, united and sustainable Christian leadership network through which Ministers of the Gospel and churches cooperate effectively in advancing the Great Commission and serving communities.

## 02 ORGANISATIONAL BACKGROUND

The Cape Town Pastors' Fraternal - The Body of Christ is envisioned as a Christ-centred, interdenominational fellowship bringing together pastors, Apostles, Evangelists, Prophets, Church Teachers, ministry leaders and Christian churches across Cape Town and beyond. It exists to promote unity within the Body of Christ, strengthen relationships among Ministers of the Gospel, build the capacity of Christian leaders, encourage cooperation in evangelism and discipleship, and provide a platform for coordinated humanitarian and community service.

The Fraternal operates as a voluntary membership organisation. Its members and participating churches maintain their own organisational identities and remain autonomous. The Fraternal therefore does not replace denominations, churches or ministries, but provides a common platform for cooperation.

The organisation's governance and accountability are exercised through structures established in the Constitution, including:

- Annual General Meeting
- Board of Trustees
- Executive Committee
- Zones and Zone Committees
- Commissions
- Finance and Budget Commission
- Disciplinary Commission
- Secretariat

The Fraternal therefore combines spiritual fellowship with structured governance, leadership development, ministry coordination and community engagement.

### 03 STRATEGIC CONTEXT

The Cape Town Pastors' Fraternal - The Body of Christ is envisioned as a Christ-centred, interdenominational fellowship bringing together pastors, Apostles, Evangelists, Prophets, Church Teachers, ministry leaders and Christian churches across Cape Town and beyond. It exists to promote unity within the Body of Christ, strengthen relationships among Ministers of the Gospel, build the capacity of Christian leaders, encourage cooperation in evangelism and discipleship, and provide a platform for coordinated humanitarian and community service.

The strategic context of the Fraternal is shaped primarily by its constitutional mandate. The Constitution calls the organisation to unite Ministers of the Gospel; develop the capacity of members; facilitate cooperation among churches; advance evangelism and discipleship; and contribute toward humanitarian assistance.

The Code of Conduct further establishes the ethical character expected of participating ministers. It emphasises responsibility toward God, responsibility toward others and responsibility toward oneself. It calls pastors to demonstrate love, humility, mercy, grace, teachability, accountability, respect and servant leadership. The strategic environment therefore requires the Fraternal to address both ministry effectiveness and ministerial character.

## 04 ORGANISATIONAL IDENTITY

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### Official Name

CAPE TOWN PASTORS' FRATERNAL - THE BODY OF CHRIST

For communication purposes, the abbreviation CTPF may be used where appropriate.

## 05 VISION

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***“A united Body of Christ that worships God in Spirit and Truth.”***

## 06 MISSION

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***To unite Ministers of the Gospel by bringing together the fivefold office of church leadership and their churches through different designed activities, regardless of their denominational affiliation.***

## 07 CONSTITUTIONAL OBJECTIVES

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### 7.1 Unity

To unite Ministers of the Gospel across the Body of Christ in Cape Town and beyond.

### 7.2 Capacity Building

To promote capacity building of Fraternal members at all levels so that the Body of Christ can effectively and efficiently execute its mandate under Matthew 28:18-20.

### 7.3 Evangelism and Discipleship

To create a platform from which churches can work together in unity and oneness as they spread the Gospel of salvation and disciple the Body of Christ.

### 7.4 Humanitarian Assistance

To act as a platform for humanitarian assistance to the wider community.

## 08 CORE VALUES

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**Christ-centredness:** Jesus Christ shall remain central to the identity, ministry and fellowship of CTPF.

**Biblical Integrity:** The Scriptures shall guide the spiritual and ethical conduct of members.

**Love:** Members shall demonstrate Christian love toward God, fellow ministers, churches and communities.

**Unity:** The Fraternal shall encourage cooperation across denominational boundaries.

**Humility:** Leaders and members shall serve without arrogance or unhealthy competition.

**Grace and Mercy:** Correction, accountability and relationships shall be exercised with grace and compassion.

**Accountability:** Members and leaders shall remain accountable to God, one another and the governing structures of the Fraternal.

**Respect:** Differences in denominations, governance structures and worship styles shall be treated respectfully.

**Servant Leadership:** Leadership shall be understood as service rather than privilege.

**Integrity:** Members shall maintain honesty and ethical conduct in ministry, finances and personal life.

**Stewardship:** Organisational and ministry resources shall be used responsibly.

**Excellence:** Activities shall be planned and implemented with diligence and professionalism.

## 09 OVERALL STRATEGIC GOAL

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*To strengthen the Cape Town Pastors' Fraternal - The Body of Christ as a united, Christ-centred, accountable and sustainable network of Ministers of the Gospel and Christian churches that advances the Great Commission, builds leadership capacity and contributes meaningfully to community wellbeing.*

## 10 STRATEGIC PILLAR 1 - UNITY, FELLOWSHIP AND SPIRITUAL RENEWAL

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### Strategic Objective

To strengthen relationships, Christian fellowship, prayer, cooperation and unity among Ministers of the Gospel.

### Key Activities / Programmes

- Regular pastoral fellowship meetings
- Interdenominational prayer gatherings
- Zone prayer meetings
- Annual prayer summit
- Pastors' breakfasts
- Spiritual retreats
- Joint worship gatherings
- Reconciliation initiatives
- Peer fellowship
- Annual Fraternal conference
- Fivefold ministry forums

### 2031 Outcome

A strong culture of fellowship, prayer and cooperation across churches and denominations.

## 11 STRATEGIC PILLAR 2 - EVANGELISM, MISSIONS AND DISCIPLESHIP

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### Strategic Objective

To mobilise churches and Ministers of the Gospel for coordinated fulfilment of the Great Commission.

### Key Activities / Programmes

- Community evangelism
- Citywide evangelistic campaigns
- Zone evangelism programmes
- Missions conferences
- Discipleship training
- Outreach training
- Digital evangelism
- Hospital outreach
- Prison ministry
- Community Gospel programmes
- Church planting support
- Mission partnerships

### Flagship Programme

CTPF Cape Town Gospel and Discipleship Mission - an annual coordinated evangelistic and discipleship initiative implemented progressively through the Fraternal and its Zones.

## 12 STRATEGIC PILLAR 3 - CAPACITY BUILDING AND LEADERSHIP DEVELOPMENT

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### Strategic Objective

To strengthen the knowledge, skills, spiritual maturity and organisational effectiveness of Ministers of the Gospel.

### Key Activities / Programmes

- Biblical leadership
- Preaching and teaching
- Pastoral care
- Church governance
- Strategic management and planning
- Project management
- Financial management
- Fundraising
- Leadership development
- Conflict resolution
- Counselling
- Safeguarding
- Digital ministry
- Church administration
- Church mobilisation
- Conference management
- Missions
- Humanitarian and welfare management

### 2031 Outcome

At least four structured capacity-building programmes conducted annually.

## 13 STRATEGIC PILLAR 4 - MINISTERIAL ETHICS AND ACCOUNTABILITY

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### Strategic Objective

To promote high standards of Christian conduct, accountability and ministerial integrity.

### Key Activities / Programmes

- Annual Code of Conduct orientation
- Ethics workshops

- Accountability programmes
- Safeguarding training
- Financial integrity training
- Confidential peer support
- Disciplinary procedures
- Restoration and correction processes
- Pastoral confidentiality training
- Appropriate referral training
- Leadership accountability forums

### 2031 Outcome

All active Full Members formally oriented on the Code of Conduct.

## 14 STRATEGIC PILLAR 5 - PASTORAL WELFARE AND FAMILY WELLBEING

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### Strategic Objective

To strengthen the spiritual, emotional, relational and physical wellbeing of pastors and their families.

### Key Activities / Programmes

- Pastors' retreats
- Pastors and spouses retreats
- Marriage enrichment programmes
- Pastoral counselling
- Peer mentorship
- Burnout prevention
- Family days
- Bereavement support
- Crisis support
- Health awareness
- Pastors' children programmes
- Retirement preparation
- Rest and recreation encouragement

## 15 STRATEGIC PILLAR 6 - CHURCH STRENGTHENING AND MOBILISATION

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### Strategic Objective

To support member churches in strengthening their governance, leadership, ministry effectiveness and cooperation.

### Key Activities / Programmes

- Church governance workshops
- Leadership seminars
- Administration training
- Financial management training
- Ministry planning
- Discipleship development
- Youth ministry training
- Children's ministry training
- Church mobilisation
- Safeguarding
- Communications and media training
- Conflict management

## 16 STRATEGIC PILLAR 7 - HUMANITARIAN ASSISTANCE AND COMMUNITY TRANSFORMATION

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### Strategic Objective

To mobilise participating churches in responding to humanitarian and community needs.

### Key Activities / Programmes

- Food relief
- Support to vulnerable families
- Homelessness response
- Emergency response
- Poverty-related support
- Youth vulnerability interventions
- Family strengthening
- Education support
- Substance-abuse awareness
- Community welfare
- Crisis referrals
- Skills development where appropriate

### Flagship Programme

CTPF Church and Community Humanitarian Initiative - each functional Zone should aim to participate in at least one coordinated community intervention annually.

## 17 STRATEGIC PILLAR 8 - ZONAL DEVELOPMENT AND MEMBERSHIP EXPANSION

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### Strategic Objective

To decentralise the activities of the Fraternal and strengthen local participation.

The Constitution divides the jurisdiction of the Fraternal into Zones headed by elected Zone Coordinators and requires at least four Zone meetings annually.

### Zone Committee Structure

- Zone Coordinator
- Deputy Zone Coordinator
- Secretary
- Deputy Secretary
- Treasurer
- Two Committee Members

### Strategic Activities

- Map and strengthen Zones
- Maintain Zone membership records
- Hold quarterly Zone meetings
- Organise Zone prayer gatherings
- Conduct Zone evangelism
- Recruit eligible Ministers and churches
- Conduct Zone capacity building
- Undertake local humanitarian projects
- Submit regular reports

## 18 MEMBERSHIP DEVELOPMENT

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### Membership Categories

#### Full Membership

For Ministers of the Gospel meeting membership requirements. Full Members have voting rights when fully paid up.

#### Local Church Membership

For local churches regardless of denominational affiliation. Local Church Members do not have voting rights.

#### Honorary Membership

For pastoral/fraternal groupings falling within the jurisdiction of the Fraternal. Honorary Members do not have voting rights.

## Membership Development Activities

- Annual membership drive
- Membership induction
- Code of Conduct orientation
- Membership database
- Skills and expertise register
- Annual subscription renewal
- Membership cards or certificates
- Member communications
- Membership satisfaction surveys
- Membership reports by Zone

The existing Membership Application captures qualifications, church positions, geographical areas and areas of expertise. This information should be developed into a CTPF Skills and Ministry Resource Database.

## 19 MEMBERSHIP FEES

The current Draft Membership Application indicates the following annual subscriptions:

| Membership Category     | Current Annual Subscription |
|-------------------------|-----------------------------|
| Full Membership         | R250                        |
| Local Church Membership | R300                        |

The Draft Membership Application states that subscriptions are payable before or on 31 March. Any adjustment to membership subscriptions should follow the Constitution, which gives the Annual General Meeting responsibility for determining annual subscription rates.

## 20 STRATEGIC PILLAR 9 - MEN, WOMEN, YOUTH AND CHILDREN

### Men

- Christian leadership
- Marriage
- Fatherhood
- Discipleship
- Mentoring
- Integrity

### Women

- Discipleship
- Family strengthening
- Leadership development
- Fellowship

- Empowerment

## Youth

- Discipleship
- Leadership development
- Mentorship
- Career guidance
- Entrepreneurship awareness
- Youth evangelism
- Prayer

## Children

- Christian formation
- Children's ministry training
- Safeguarding
- Support to church children's workers

# 21 STRATEGIC PILLAR 10 - PARTNERSHIPS AND PUBLIC ENGAGEMENT

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## Strategic Objective

To establish appropriate local and international relationships that advance CTPF's constitutional objectives.

## Potential Partners

- Churches
- Denominations
- Christian networks
- Pastoral fraternals
- Theological institutions
- Universities
- Humanitarian organisations
- Community organisations
- Businesses
- Foundations
- Appropriate public institutions
- International Christian networks

Partnerships shall not compromise the identity or autonomy of participating churches or the constitutional governance of the Fraternal.

# 22 STRATEGIC PILLAR 11 - GOVERNANCE AND INSTITUTIONAL DEVELOPMENT

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Strategic Objective: To strengthen governance, accountability, organisational systems and continuity.

## 23 ANNUAL GENERAL MEETING

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The sovereign authority of the Fraternal rests with the Annual General Meeting comprising Full Members. Only fully paid-up Full Members possess voting rights.

The AGM has responsibilities including:

- Receiving annual reports
- Receiving audited financial statements
- Receiving Commission reports
- Receiving Zone reports
- Appointing auditors
- Electing Trustees and Executive Committee members
- Determining membership subscription rates
- Considering constitutional matters

## 24 BOARD OF TRUSTEES

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The Constitution provides for five Trustees elected by the AGM. Trustees are responsible for legal oversight of the Fraternal, protection of its assets and ensuring that the organisation operates in accordance with the Constitution.

Trustees serve for two years and may be eligible for one additional term.

## 25 EXECUTIVE COMMITTEE

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The Executive Committee consists of ten members:

- President
- Deputy President
- Secretary General
- Deputy Secretary General
- Treasurer General
- Deputy Treasurer General
- Four Committee Members

The Executive Committee is accountable to the membership for efficient management of the Fraternal and shall provide strategic leadership for implementation of this Plan.

## 26 COMMISSIONS

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The Constitution provides for Commissions as specialised implementation structures. Commission members are elected according to the Constitution and undertake specific tasks defined through approved Terms of Reference. Commissions report regularly to the Executive Committee.

Strategic implementation may require Commissions dealing with areas such as:

- Finance and Budget
- Evangelism and Missions
- Capacity Building
- Humanitarian and Welfare
- Membership and Mobilisation
- Partnerships
- Youth and Children
- Family Programmes
- Communications
- Disciplinary and ethical matters

Any formal establishment or restructuring of Commissions must remain consistent with the Constitution.

## 27 SECRETARIAT

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The Constitution provides for a professional paid Secretariat to undertake implementation of Fraternal operations. Where the Secretariat is not operational, the Executive Committee undertakes day-to-day management.

### Strategic Objective

During 2027-2031, CTPF should progressively build the organisational and financial capacity needed to establish or strengthen a functional Secretariat.

Potential staffing, subject to available resources and approval, may include:

- Fraternal Coordinator
- Administration / Programme support
- Finance support
- Communications / database support

## 28 FINANCE AND BUDGET COMMISSION

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The Constitution establishes a Finance and Budget Commission. Its responsibilities include:

- Annual budgeting
- Monitoring expenditure and budget variances
- Overseeing assets
- Ensuring an annual audit
- Considering relevant staff remuneration and conditions of service

This Commission should play a major role in the financial implementation and monitoring of the Strategic Plan.

## 29 STRATEGIC PILLAR 12 - FINANCIAL SUSTAINABILITY AND RESOURCE MOBILISATION

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### Strategic Objective

To establish a sound and sustainable financial base.

### Potential Funding Sources

- Membership subscriptions
- Voluntary donations
- Church contributions
- Fundraising activities
- Sponsorship
- Conference participation
- Local partnerships
- International partnerships
- Humanitarian / project grants where eligible
- Special appeals

### Financial Principles

- Accountability
- Transparency
- Proper authorisation
- Documentation
- Budgeting
- Financial reporting
- Protection of organisational assets
- Annual audit arrangements required by the Constitution

## 30 COMMUNICATION STRATEGY

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CTPF shall strengthen internal and external communications through appropriate channels.

- Official WhatsApp channels
- Email
- Social media
- Official website
- Newsletters
- Reports
- Event notices
- Public statements

- Annual reports
- Membership communications

The President and authorised leadership shall represent the Fraternal publicly in accordance with the Constitution.

## 31 CODE OF CONDUCT AS A CROSS-CUTTING STANDARD

The Code of Conduct shall apply across every strategic pillar. Implementation should consistently promote:

- Accountability
- Respect
- Confidentiality
- Pastoral integrity
- Safeguarding
- Cooperation rather than competition
- Responsible finances
- Biblical preaching
- Appropriate pastoral relationships
- Family wellbeing
- Personal spiritual discipline
- Responsible public conduct

The Code encourages pastors to cooperate rather than compete and to address problems with fellow ministers privately and constructively. It also establishes strong expectations concerning financial safeguards and the proper handling of church resources.

## 32 FIVE-YEAR IMPLEMENTATION ROADMAP

| Year | Strategic Theme                     | Main Focus                                                                                           |
|------|-------------------------------------|------------------------------------------------------------------------------------------------------|
| 2027 | Strengthening the Foundation        | Governance, membership, Zones, Commissions, database, financial systems, Code of Conduct orientation |
| 2028 | Equipping the Body                  | Capacity building, leadership development, mentorship, pastoral welfare, families                    |
| 2029 | Mobilising for the Great Commission | Evangelism, missions, discipleship, church mobilisation                                              |
| 2030 | Church and Community Transformation | Humanitarian programmes, youth, families, partnerships and community impact                          |

|      |                                  |                                                                                                                |
|------|----------------------------------|----------------------------------------------------------------------------------------------------------------|
| 2031 | Unity, Growth and Sustainability | Consolidation, evaluation, succession, institutional sustainability and preparation of the next Strategic Plan |
|------|----------------------------------|----------------------------------------------------------------------------------------------------------------|

## 33 YEAR 1 - 2027

### Strengthening the Foundation

- Approve and formally launch the Strategic Plan
- Strengthen membership database
- Verify membership status
- Strengthen Zones
- Establish or strengthen relevant Commissions
- Orient members on the Constitution
- Conduct Code of Conduct orientation
- Establish reporting systems
- Strengthen financial procedures
- Conduct regular Fraternal meetings
- Strengthen communications
- Undertake membership recruitment
- Hold an annual Fraternal conference

## 34 YEAR 2 - 2028

### Equipping the Body

- Expand capacity-building programmes
- Establish mentoring
- Strengthen pastoral welfare
- Organise pastors and spouses programmes
- Conduct governance and finance training
- Develop ministry skills
- Strengthen Zone leadership
- Expand youth and family programmes
- Develop local partnerships

## 35 YEAR 3 - 2029

### Mobilising for the Great Commission

- Launch or strengthen the CTPF Gospel and Discipleship Mission
- Conduct Zone evangelism
- Strengthen missions

- Organise discipleship training
- Mobilise churches
- Expand digital evangelism
- Strengthen interchurch cooperation
- Assess the feasibility and capacity of the Secretariat

## 36 YEAR 4 - 2030

### Church and Community Transformation

- Expand humanitarian projects
- Strengthen youth development
- Expand family strengthening programmes
- Deepen community partnerships
- Develop coordinated church social action
- Strengthen fundraising
- Document programme impact
- Establish stronger local and international partnerships

## 37 YEAR 5 - 2031

### Unity, Growth and Sustainability

- Conduct full strategic review
- Assess membership growth
- Assess Zone performance
- Evaluate programme impact
- Review governance effectiveness
- Evaluate financial sustainability
- Strengthen succession planning
- Document lessons
- Prepare the 2032-2036 Strategic Plan

## 38 ANNUAL PROGRAMME FRAMEWORK

| Period           | Indicative Focus                                                    |
|------------------|---------------------------------------------------------------------|
| January-February | Strategic planning, leadership meetings and membership mobilisation |
| March            | Annual subscription and membership renewal focus                    |
| April            | Leadership / capacity-building programme                            |
| May              | Pastoral family and welfare programme                               |
| June             | Youth or next-generation programme                                  |

|           |                                                                        |
|-----------|------------------------------------------------------------------------|
| July      | Prayer and spiritual renewal programme                                 |
| August    | Missions and evangelism programme                                      |
| September | Church governance / capacity-building programme                        |
| October   | Major CTPF conference or summit                                        |
| November  | Humanitarian / community programme                                     |
| December  | Annual evaluation, thanksgiving and preparation for the following year |

Zone meetings should occur at least four times annually as required by the Constitution.

## 39 FLAGSHIP PROGRAMMES

13. CTPF Annual Conference
14. CTPF Prayer Summit
15. CTPF Gospel and Discipleship Mission
16. CTPF Ministers' Capacity Building Programme
17. CTPF Pastoral Welfare Programme
18. CTPF Pastors and Spouses Programme
19. CTPF Church and Community Humanitarian Initiative
20. CTPF Youth Leadership Programme
21. CTPF Mentorship Programme
22. CTPF Zone Development Programme

## 40 MONITORING AND EVALUATION

Monitoring and evaluation shall be integrated into implementation. CTPF shall monitor:

- Active Full Members
- Local Church Members
- Membership renewal rates
- Functioning Zones
- Zone meetings
- Fraternal meetings
- Prayer programmes
- Evangelistic activities
- Discipleship programmes
- Capacity-building activities
- Pastors trained
- Welfare activities
- Humanitarian projects
- Beneficiaries reached
- Youth and family activities
- Partnerships
- Finances

- Commission performance
- Secretariat development where applicable

## 41 KEY PERFORMANCE INDICATORS

| Strategic Area    | Main Indicator                                  |
|-------------------|-------------------------------------------------|
| Unity             | Active participation of Ministers and churches  |
| Membership        | Number of paid-up Full Members                  |
| Churches          | Number of participating Local Church Members    |
| Zones             | Number of functional Zones                      |
| Fellowship        | Number of Fraternal and Zone gatherings         |
| Evangelism        | Joint outreach activities                       |
| Discipleship      | Programmes and participants                     |
| Capacity Building | Ministers completing training                   |
| Ethics            | Members oriented on Code of Conduct             |
| Welfare           | Pastors/families supported                      |
| Humanitarian Work | Projects and beneficiaries                      |
| Youth             | Youth leaders/programmes                        |
| Partnerships      | Active partnerships                             |
| Governance        | Reports, meetings and constitutional compliance |
| Finance           | Approved budgets, financial reports and audits  |
| Sustainability    | Percentage of annual programme budget funded    |

## 42 REPORTING

Reporting mechanisms should include:

- Zone reports
- Commission reports
- Executive Committee reports
- Financial reports
- Programme reports
- Annual organisational report

The Constitution requires reports from Trustees, the Executive Committee, Commissions and Zones to be presented through the AGM structure.

## 43 RISK MANAGEMENT

## Potential Risks

- Denominational conflict
- Leadership disputes
- Financial mismanagement
- Low membership participation
- Inadequate funding
- Weak Zone structures
- Ethical misconduct
- Reputational damage
- Poor succession planning
- Programme duplication
- Excessive dependence on a few leaders

## Mitigation

- Adherence to the Constitution
- Enforcement of the Code of Conduct
- Transparent financial procedures
- Leadership accountability
- Strong reporting
- Active Zones
- Effective Commissions
- Conflict resolution
- Succession planning
- Diversified fundraising
- Ongoing communication

## 44 POLITICAL AND PUBLIC CONDUCT

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CTPF ministers are encouraged to engage responsibly with their communities. The Code of Conduct requires pastors to act responsibly in public life, maintain appropriate relations with civic and local government leaders and avoid partisan alignment that could alienate members of their congregations.

CTPF as an organisation should therefore preserve its Christ-centred and interdenominational character in public engagement.

## 45 MEMBERSHIP AND DOCUMENT HARMONISATION

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One matter requires formal organisational attention. The Constitution indicates that members failing to pay membership dues within three calendar months after receiving a warning letter may be deemed to have cancelled their membership. The Draft Membership Application contains a different period relating to default following written notice.

These documents should therefore be formally harmonised by the appropriate CTPF governance structures.

The Code of Conduct also contains some references to AfAN and terminology associated with a denomination. Those references should be reviewed because the CTPF Constitution identifies the Fraternal as an interdenominational membership organisation. No such wording should be silently changed without formal approval.

## 46 EXPECTED POSITION BY 2031

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- A stronger and more active membership
- Functioning Zones
- Effective Commissions
- Regular fellowship and prayer programmes
- Established leadership development
- Stronger pastoral accountability
- Coordinated evangelistic programmes
- Effective discipleship initiatives
- Pastoral welfare programmes
- Humanitarian community initiatives
- Active youth and family programmes
- Stronger local and international partnerships
- Transparent financial systems
- Consistent reporting
- Stronger institutional continuity
- Improved organisational sustainability

## 47 STRATEGIC OUTCOME STATEMENT

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***By 2031, the Cape Town Pastors' Fraternal - The Body of Christ will be a stronger, united, Christ-centred and accountable network of Ministers of the Gospel and Christian churches, effectively working together across denominational boundaries to advance the Great Commission, develop Christian leadership, strengthen churches and contribute to the wellbeing of communities in Cape Town and beyond.***

## 48 CALL TO UNITY

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CTPF recognises that member churches and Ministers may differ in denomination, worship style, church governance, traditions and ministry approaches. These differences should not prevent cooperation where Ministers of the Gospel share a common commitment to Jesus Christ and the Great Commission.

**Pray together. Fellowship together. Learn together.  
Serve together. Evangelise together. Disciple together.  
Support one another. Serve communities together.**

## **49 CONCLUSION**

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The Cape Town Pastors' Fraternal - The Body of Christ Strategic Plan 2027-2031 provides a five-year roadmap for translating the organisation's Constitution, vision, mission, objectives and Code of Conduct into practical action.

The Plan preserves the Fraternal's identity as a voluntary, Christ-centred and interdenominational membership organisation while strengthening its capacity to unite Ministers, build leaders, mobilise churches, promote evangelism and discipleship and serve communities.

Its success will depend upon faithful adherence to Scripture, the Constitution and the Code of Conduct, as well as committed participation from members, Zones, Commissions, the Executive Committee, Trustees and the Secretariat.

The strength of the Fraternal will not ultimately be measured only by the number of meetings held or programmes organised, but by whether its work produces greater unity among Ministers, stronger Christian leadership, healthier churches, greater cooperation in the Great Commission, greater ministerial integrity and meaningful service to communities.

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**ONE BODY OF CHRIST - UNITED IN FELLOWSHIP,  
EQUIPPED FOR MINISTRY, MOBILISED FOR THE GREAT  
COMMISSION.**

## 50 SOURCE DOCUMENTS AND GOVERNANCE NOTE

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This Strategic Plan has been prepared using the following CTPF documents supplied for this purpose:

- Cape Town Pastors' Fraternal - The Body of Christ Constitution, June 2025
- Cape Town Pastors' Fraternal Code of Conduct
- Draft Cape Town Pastors' Fraternal Membership Application Form

Where the source documents contain provisions that appear inconsistent with one another, this Strategic Plan identifies the issue for formal harmonisation rather than silently changing the source wording. The Constitution remains the primary governance reference for formal organisational action.